



## Academic World-Importance of Mental Health

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**Abstract:** Mental health conditions have become topical as a major concern across learning institutions affecting the learners, instructors, and other stakeholders. Stress, anxiety and burnout are inevitable in the competitive academic environment due to the nature of work, performance standards and expectations. The present paper aims to review the various challenges that are experienced by various stakeholders in the academic environment, the stakeholders include students, faculty and the university administration. It also discusses the effects of not addressing mental health and some effective ways to promote mental health friendly campuses. To this end, this paper asserts that mental health should not only be considered in relation to individual well-being but also in relation to the well-being of institutions of learning.

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## Introduction

The academic community is a society that focuses on learning, achievement and success; however, it is also a society that creates and presents many mental health issues for learners, teachers, and support staff. Academic work, the quest for perfection, the life and death nature of research and the challenges of carrying out multiple functions make academia one of the most stressful professions. The American College Health Association (ACHA, 2021) revealed that over 60% of college students claimed to have experienced anxiety that was overwhelming, and academics are also experiencing burnout owing to long hours at work and job instability (Kinman & Wray, 2020).

Although there is an increasing concern for such problems, mental health issues are not well accepted in academic communities. Students and working people are often reluctant to report problems because they doubt the effects of such reporting on their career or school standing. This has various implications, such as poor academic performance, low productivity, high gaps in staff turnover, which in turn affects the image of the institution and its performance. This paper aims at discussing the significance of mental health consideration in all the levels of study, the implications of its neglect and the ways in which mentally healthy learning environment can be promoted.

## Literature Review

### • Impact of Mental Health on Academic Performance

- Mental health issues can significantly affect students' academic achievement, with studies showing a strong correlation between mental well-being and academic performance.

- Research suggests that students with better mental health tend to perform better academically, while those struggling with mental health issues may experience decreased productivity and academic struggles.
- **Prevalence of Mental Health Issues in Academia**
  - Studies indicate that a substantial proportion of students experience mental health issues, including anxiety, depression, and burnout.
  - Faculty members also face significant stress, anxiety, and burnout, particularly those in high-pressure research environments.
- **Strategies for Promoting Mental Health**
  - Mindfulness and Wellness Programs: Implementing mindfulness practices can improve mental health, academic performance, and overall well-being.
  - Counseling Services: Providing accessible counseling services can help students manage mental health issues and improve academic performance.
  - Supportive Environment: Fostering a supportive and inclusive environment can promote mental well-being and reduce stress.
- **Benefits of Prioritizing Mental Health**
  - Improved Academic Achievement: Addressing mental health issues can lead to improved academic performance and increased productivity.
  - Enhanced Well-being: Prioritizing mental health can contribute to overall well-being and life satisfaction.
  - Increased Retention Rates: Supporting mental health can help reduce dropout rates and improve student retention.
- **Future Directions**
  - Increased Awareness and Education: Promoting mental health awareness and education can help reduce stigma and encourage help-seeking behavior.
  - Research and Evaluation: Continued research and evaluation are necessary to understand the complex relationships between mental health and academic performance.
  - Accessible Support Services: Ensuring accessible and effective support services is crucial for addressing mental health issues in academia.

### **The Academic Environment: Unique Stressors and Mental Health Challenges**

#### • **Faculty and Mental Health Pressures**

In this study, faculty members are crucial components of the higher education institutions (HEIs). They do not only teach but also work as researchers, advisors to students, and perform other organizational functions. The pressure to “publish or perish”, endemic in most universities, increases the workload on academics to produce quality publication outputs and publish more often to gain tenure or promotion (Guthrie et al., 2017). This relentless pursuit of academic excellence results in stress, anxiety and burn out.

Kinman and Wray (2020) revealed that 57% of the academic staff in the UK universities were stressed at work and this was especially so in the research universities. Stressors reported by faculty include lack of job security, heavy work load, appraisal and evaluation, and the dual role of teaching, research and administration. This becomes a challenge for early career academics who teach in precarious employment situations because one is never quite sure when they will lose their job. The American Association of University Professors (AAUP, 2019) explained that over 70 percent of faculty jobs in colleges and universities in the United States are contingent or non-tenure-track employment, and this situation raises concerns among faculty members.

#### • **Students: A Growing Mental Health Crisis**

The problem of students' mental health has been on the rise in the recent past. Every learner at all levels has academic stress, social demands and financial challenges which may result to stress, anxiety and depression. As per the National College Health Assessment survey conducted in 2020, 40%

of the students showed depressive symptoms, and 27% of the students said that their mental health issues affect their academic performance.

Undergraduates, who are in the process of their becoming young adults, are confronted with several problems starting from academic pressure and adjusting to a new social environment and assuming new roles. Graduate students are at a higher risk because they struggle with the overwhelming nature of postgraduate study, which takes a lot of time, requires a lot of research and offers no guarantee of employment after graduation. According to a recent study by Evans et al. (2018), 39% of the PhD students had high levels of risk for psychiatric disorders, including depression, than the general population with only 6%.

These problems have been compounded by the current COVID-19 pandemic. Some of the impacts include; social isolation, learning losses, and financial difficulties; these are some of factors that put students through poor mental health (ACHA, 2021). These problems are compounded by the fact that there are inadequate mental health facilities in campuses, which make students drop out or perform poorly academically.

- **University Leaders and Administrative Staff**

Little attention has been paid to the psychological well-being of university leaders and administrators, although the stress related to their positions is high. University leadership positions demand group management, fiscal planning, compliance with laws, and solving students' and faculty's problems, which results in a high level of stress.

Leadership roles are also characterized by long working hours, high stakes decision-making, and limited opportunities for downtime. According to a study by Jaramillo et al. (2020), 41% of university administrators reported symptoms of burnout, with many citing work-related stress, isolation, and emotional exhaustion as primary contributors.

Many times administrators have the authority to develop the mental health policies and the resources available in educational organizations. However, personal mental health of the leaders is not given much attention, yet the leadership they offer depends on their mental health. Organisations that do not foster the mental wellbeing of their leaders are likely to have suboptimal decision making, low morale and potential organisational problems.

### **Consequences of Neglecting Mental Health in Academia**

- **Decreased Productivity and Innovation**

Mental health of the faculty members is a crucial factor because ill faculty members are less productive and creative. Psychological problems including burnout, depression, and anxiety affect the mind, hence it becomes hard for faculty to focus, innovate or even teach. This decline in productivity is visible in the institution's research; student participation, and even the general academic performance.

In a study done by Kinman and Wray (2020), the stressed-out faculty members were not submitting papers for publication, not applying for grants, and not collaborating with other scholars as compared to their healthier counterparts. Consequently, the institution is unable to transform and keep on impressing in the academic sector.

- **High Turnover Rates and Institutional Instability**

Stress and burn out of faculty and administrators has also been found to be high which results in high rates of turnover. Losing a faculty member means incurring costs of recruitment, training, and time taken to get a new faculty member into the program. Institutions with high turnover see their ability to build and maintain a pool of quality academic workforce that is vital for delivering quality education and research.

The administrators who are burnt out may also quit their jobs and this result in leadership turnover and additional pressure for the institution. Leadership changes happen, and these changes may lead to strategic shifts that can be hard to implement; the changes also might erode trust among the faculty, staff, and students.

- **Impact on Student Retention and Success**

According to the research study, students' mental health issues affect their learning hence academic achievement. Mental health problems for example anxiety, depression and stress hinder the

learning process, attendance in class and completion of tasks. In the NCHA survey conducted in 2020, 27% of students explored that their mental health affected their academic performance in a bad way.

Those students who fail to get necessary mental health care are likely to dropout, thus not only compromise their future learning and employment opportunities but also the institution's retention rates and its reputation. This can call for a challenge for universities with high dropout rates as they may not be able to meet the enrollment target as well as project a good image.

- **Impact on Academic Achievement and Institutional Reputation**

Organisations that fail to address the issue of mental health will experience a worsening in academic standards within their organisation which in turn affects the organizations standing and ranking. Facts about the relationship between mental health of students and their likelihood to continue the studies at a university may help to explain this.

- **Economic Consequences**

Turnover of faculty resulting in trips to the expense of recruiting new faculty due to burnout. Consequences that institutions are likely to face in the long run as a result of students' exit academia:

- High turnover rates and recruitment costs associated with faculty burnout.
- Long-term financial implications for institutions due to student dropouts.

The resulting effects of decreased output when teaching personnel suffer from mental illnesses.

### **Addressing Mental Health in Academia: Strategies for Change**

This paper therefore suggests that universities should seriously consider putting in place effective frameworks for mental health support. The following strategies can form a basis for promoting mental health at the academic level as follows.

- **Destigmatizing Mental Health in Academic Settings**

This paper highlights that one of the biggest challenges to tackling mental health in academia is the stigma associated with mental health. The members of faculty, staff, and students might not go for assistance with their problems since they may be judged or categorized as weakest in the society. To this, universities need to cultivate the public understanding of mental Health as a societal issue that can be aggressively tackled by seeking for help.

This can be done through creating awareness on mental health issues, having seminars and or workshops for the academic community on the need of mental health. Moreover,, education of mental health issues among the faculty and staff and students is very important for early identification of such cases. It is also necessary that universities incorporate mental health issues at the academic program as well as promote the concept of psychological health.

- **Providing Accessible and Comprehensive Support Services**

Universities should provide proper mental health resources that can be easily accessible, these may include counseling services, telemedicine, and helplines. Counseling centers should have enough funding to employ enough people to attend to the needs of students, faculty, and staff. Furthermore, offering anonymous, peer-to-peer services are a great way to build the sense of belonging and decrease the level of loneliness.

The institutions should avail these services in a way that they are easily accessible, well advertised and that they are accessible to all sub-categories of the academic community since different sub-categories of the academic community will have different needs. For instance, the proposed counseling services may include those for graduate students or international students or people of color whereby they will address the specific needs of these groups.

- **Promoting Work-Life Balance**

Work life balance is an essential factor that can be used in order to enhance the mental well being of the faculty, staff and students. Universities can have such policies as flexible hours, light teaching during research periods, and work from home arrangement. There are also other ways in which employees can be motivated to take regular breaks and also discouraging after work communications to create a healthy workplace.

Universities can also encourage the demarcation between work and personal life by organizing sessions that focus on ways of managing time and stress, ways of looking after oneself. Hence implementing work life balance can help in decreasing burnout and increase satisfaction, retention rates and hence productivity.

- **Training University Leaders in Mental Health Awareness**

University leaders have a critical role in influencing the organisational culture and meeting the mental health of their members. It is very important to ensure that leaders undergo through a mental health awareness and support training. This paper aims at providing insight into the mental health concerns of faculty, staff, and students in universities, so that the university leaders can make useful policies and show concern to those who need it.

Recommendations for training programs for university leaders should include: resilience, stress management, and creating an environment where employees are not afraid to speak out. This paper is therefore useful for leaders as they get to learn the signs of mental distress and how best to ensure people report their problems. Also, institutions should ensure that leadership development programs comprise lessons on diversity, equity, and inclusion since these determine the mental health status of students and employees.

- **Integrating Mental Health into the Curriculum**

The introduction of mental health education into the curriculum will allow students to build up the skills to manage stress and keep up their well being. It could also be courses about emotional intelligence building, resilience, stress management or mindfulness. Students would realize the importance of mental health and go out to look for help should they require it, by giving workshops and seminars about these issues.

Training programs for teaching assistants, faculty and administrative staff should, too, include modules on mental health awareness at universities. Through this approach, all in the academic community will be well equipped to support themselves, when necessary, and others, creating a culture of care and support.

- **Developing Crisis Intervention and Emergency Support Services**

In addition to implementing preventive measure, universities must be ready to response to mental health crises responding. Trained mental health professionals should be on crisis intervention teams at institutions that set them up to respond to crisis level events like suicide attempts and severe anxiety attacks. With these teams, help can be provided immediately to affected individuals who need care, and affected individuals will be provided the appropriate care.

Continuing support includes emergency support services, 24/7 hotlines, on call counselors and partnership with local mental health facilities. The presence of a sophisticated crisis intervention plan supports institutions in dealing with during emergencies and protecting the interest of community members.

### **Case Studies: Successful Implementation of Mental Health Programs in Academia**

- **University of California, Berkeley: Comprehensive Mental Health Support**

The University of California, Berkeley has taken a holistic approach to mental health and offer a range of resources for students, faculty and staff. There are on campus counseling services available, telehealth available, and there is specific support for international and minority students. In addition, Berkeley's entire "Be Well at Work" program offers workshops for faculty and staff on stress management, wellness coaching, and beginning with mindfulness practices.

In addition, Berkeley also emphasizes crisis intervention, with a team of trained mental health professionals who are available 24/7. The work proceeds in collaboration with local mental health services and this team offers continuous care to the needy. These initiatives have been reported, by the university, to result in improved student retention rates and higher levels of faculty engagement.

- **The University of Oxford: Resilience and Well-being Programs for Graduate Students**

The University of Oxford has paid attention to the fact that graduate students are most stressed and has established the "Oxford Student Mental Health Network." This initiative includes: resilience-building workshops, peer support groups, and specialized counselling services for graduate students.

The program aims at helping the students from different corners of the world to minimize their loneliness and to make them feel that they belong to a particular community of learners.

Oxford's Graduate School, for example, also trains faculty advisors to assist their students. Workshops on effective communication, mental health awareness and working life balance are included in this. Implementation of the initiative has resulted in graduate students feeling more satisfied, and lower rates of burnout.

- **University of Melbourne, Australia**

The University of Melbourne has a holistic approach to mental health and has both a digital and a physical plan. The model of well-being as a part of academic achievement of the institution reveals useful information about the integrated model.

- **National University of Singapore (NUS)**

NUS has introduced meditation classes in its academic learning process and has developed programmes to promote the physical and mental health of the international students. For this reason, the role of such innovative programs has been showcased in this paper as universities are capable of changing the face of mental health support and accessibility for different students.

### **The Role of Policy and Collaboration in Promoting Mental Health in Academia**

Universities need to work with policymakers, government agencies, and professional organizations if they are to create a sustainable and mentally healthy academic environment. Institutions can lobby for policy that chooses to support mental health funding, faculty job insecurity and access to support services. Universities can also collaborate with health organizations and governmental bodies to gain resources and training that will enable the development of robust mental health programs.

- **National Policy Development and Funding**

All governments need to place funding of mental health program as a high priority in their universities. Alongside, allocating financial support for on campus counseling services, telehealth, and mental health awareness campaigns needs to be a policy. For example, the University and College Union (UCU) in the UK has fought to secure government support to help university staff deal with a mental health crisis (Kinman & Wray, 2020). Parallel efforts are also witnessed in the United States with the federal and the state level initiatives that accorded grants to develop wellness centres on campus.

- **Partnerships with Professional Organizations**

Some of that role goes to professional organizations, like the American Psychological Association (APA) or the American College Health Association (ACHA), that provide research, training materials and support to academic institutions. These organizations can then partner with universities to provide workshops, help share best practices and evaluate the effectiveness of mental health initiatives.

Mental health organizations also help universities reach more people through collaboration. As the campuses partner with local health facilities, then students, faculty and staff can be offered the best services as required.

### **Challenges and Barriers to Implementing Mental Health Support**

Nevertheless, there are several problems that may be encountered by the HEIs when supporting mental health. These barriers include:

- **Stigma Around Mental Health:** The issue of mental health still has a lot of stigma in most learning institutions to date. This is so because academic leaders often have to hide their mental health problems in fear of being labelled weak or incompetent.
- **Limited Resources:** It is important to note that many universities are legally or financially challenged, and this makes it difficult for them to address issues to do with mental health. It will take a change in approach or looking for sponsors and supporters for mental health programs.
- **Cultural Resistance:** For instance, cultural resistance to mental health initiatives is possible in some universities because mental health matters is not talked about openly in parts of the world. To combat this resistance though, we will have to put in a concerted effort to better spread awareness of and also showing how important mental health is.

- **Lack of Awareness:** Leaders of Academia may not always fully know what mental health resources are available to them, or if they do know, know how to access them. Mental health programs must be made well publicized to all the institutions, which should be easily accessible.

### Conclusion

Mental health on the academic scene is currently a big deal, a goal to be pursued by all involved in the academic world especially students, faculty and university administrators. Academic life naturally comes with pressures—including a heavy workload, demands of research and teaching—that relegate one in four academics to anxiety, depression and burnout. If not properly supported, these challenges can dramatically impact on academic performance, productivity, and the health of the whole academic community.

Addressing mental health issue means destigmatizing, supporting, making more accessible support services and promoting work life balance, also a training of university leaders on mental health issues. The implication of these strategies is to create learning institutions where individuals feel they are supported to thrive in a mentally healthy inclusive environment both for the individuals as well as the institution at large.

Therefore, it is crucial to cherish mental health in order to ensure that academic institutions are sustainable and effective. Mentally healthy campuses are associated with higher retention rate, improved work output, and a more involved and stress buffered population. It is high time that universities pay attention to mental health and take initiative towards building a healthy culture for everyone in the university.

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